

**AGENDA
CASCADE CHARTER TOWNSHIP
BOARD MEETING WORKSESSION
Wednesday, August 27, 2025
5:30 P.M.**

**Cascade Fire Station 1
2865 Thornhills Ave SE,
Grand Rapids, MI 49546**

Public may access the meeting via video conference software Zoom
<https://us02web.zoom.us/j/87282892141>

**Meeting ID: 872 8289 2141
By Phone: 1 312 626 6799**

Expected Meeting Procedures	
1.	During public comments you may speak on any item not noted on the agenda for a public hearing.
2.	Please limit comments to 3 minutes per person and the Board may or may not choose to respond.
3.	Please limit your comments to a specific issue.
4.	Please turn OFF cellular phones.
5.	In accordance with the ADA, any accommodation request should be directed to the Township at 616-949-1500

- Article 1. Call to Order, Roll Call**
- Article 2. Approval of Agenda**
- Article 3. Public Comments - Anything on the Agenda not scheduled for a public hearing. (Limit comments to 3 minutes)**
- Article 4. New Business – Review of Capital Improvement Plan**
- Article 5. Adjournment**



CASCADE CHARTER TOWNSHIP

5920 Tahoe Drive SE Grand Rapids, Michigan 49546-7140

TRANSMITTAL COMMUNICATION

MEETING DATE: 8/27/2025

ITEM: Work Session Review of 2026-2031 Capital Improvement Plan

PRESENTERS: Jade Smith, Township Manager
Lorna Nenciarini, Finance & Budget Director

EXECUTIVE SUMMARY: Though the Township is not required by law to prepare a six-year Capital Improvement Plan (CIP), best practice recommends its creation. The draft CIP document that is attached has recently been reviewed with the Personnel & Finance Committee. After tonight's Board review of the document, formal approval of the CIP will be requested at the September 10th Board meeting. The first year's worth of CIP projects will be included in the draft Budget for FY 2026, to the extent that funding is available. During FY 2026, while current year projects are being undertaken, longer-term planning will begin for projects slated in 2027 through 2031. Next summer, the CIP process will repeat itself, with more detail being included for those projects in the current CIP; emergent items being added; and adding the year 2032 to the rolling six-year timeframe.

Projects considered for inclusion in this year's CIP have their genesis in a few different processes. Strategy documents, such as the DDA's "Village Reimagined" and the Parks Five Year Plan, provide strong guidance for staff to craft projects that operationalize the Board's priorities. The opportunity to leverage non-Township funding sources, such as the 50-50 cost-sharing of road projects with the Kent County Road Commission, will always be considered. Another driver of projects is good old fashioned observation, especially in equipment and building maintenance needs.

As is to be expected with an annual multi-year document, the majority of projects in the draft 2026-2031 CIP were included in the current (2025-2030) CIP document. Projects that are making their debut, and projects that have significantly changed in scope or timing, have been highlighted for easier identification. These highlighted projects are intended to be the first items discussed during the work session.

STRATEGIC PLANS/GOALS: Maintain financial stability and transparency. Demonstrate good governance.

ACTION REQUESTED: Review and discussion of the attached 2026-2031 Capital Improvement Plan.

BUDGET IMPLICATIONS: Projects that are scheduled for FY2026 will be included in the FY26 draft budget.

ATTACHMENTS : Draft 2026-2031 Capital Improvement Plan.

Executive Summary

Overview

The capital improvements program (CIP) outlines a schedule of public service expenditures over the ensuing six-year period (Fiscal Years 2026-2031). The CIP does not address all of the capital expenditures for the Township, but provides for large, physical improvements which are permanent, including the basic facilities, services and installations needed for the functioning of the community. These include utilities, municipal facilities and other miscellaneous projects.

To qualify for inclusion into this initial CIP, a project must be consistent with 1) an adopted or anticipated component of the master plan, 2) a state and/or federal requirement, or 3) a Township approved policy. The minimum project cost for a CIP is \$10,000.

No matter how urgent or desired a project is, the capital improvements program is dependent upon the availability of funding. A lack of funding will not only delay the project currently in question; it will delay the anticipated availability of fiscal resources and the choice of specific improvements to be achieved throughout the six-year plan.

The Capital Improvements Program



- ❖ Six – Year Capital Improvements Plan
 - Mid-range planning document.
 - Describes all proposals submitted by individual departments.
 - Includes an assessment & prioritization of each project.
 - Submitted to Township Board for approval.

- ❖ First – year Capital Improvements Budget
 - Short – range budget document.
 - Recommends which of these capital needs should be funded.
 - Identifies the expected revenue sources.
 - Projects with funding sources will be included in the Township Manager’s recommended budget for the upcoming year.

Organization

The Capital Improvements Program is divided into three major sections.

- ❖ The first section provides general information about the Township's programming. It contains:
 - Introduction
 - Project Summary
 - Program Policies
 - Program Funding

- ❖ The 2026 Recommended Capital Improvements Budget provides information on projects for the first fiscal year of the plan: It contains:
 - Project Name
 - Total Project Cost
 - Funding Source

- ❖ The 2026-2031 Capital Improvements Plan lists individual capital projects, divided by project types. Each project contains:
 - Project Title
 - Project Description
 - Proposed Scheduling
 - Total Project Cost
 - Potential Funding Sources

Project Summary

The total capital need over the next six years includes 38 projects, totaling \$31,137,000.

Project Type	Number of Projects	Six – Year Plan FY 2026-2031
Administration	2	130,000
Elections	1	135,000
Buildings & Grounds	6	974,000
Cemeteries	1	50,000
Roads	1	3,750,000
Parks	1	600,000
Cemeteries	1	50,000
Fire	11	3,148,000
Police	1	250,000
Open Space	4	600,000
Pathways & Sidewalks	5	4,300,000
Infrastructure Revolving	2	1,650,000
Downtown Development Authority	2	15,300,000
Library	1	250,000
TOTALS	38	31,137,000

The proposed expenditures are distributed as follows:

Department Summaries

Administration (Fund 101)

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Network Upgrades/Maintenance		50,000			50,000		100,000
Copy/Scan Machine Replacements		15,000		15,000			30,000
Totals		65,000		15,000	50,000		130,000

Elections (Fund 101)

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Election System/Equipment		135,000					135,000
Totals		135,000					135,000

Cascade Charter Township Capital Improvements Program 2026-2031

**Buildings & Grounds
(Fund 101)**

Projects removed:
Garage Lift; ATV

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Replace Mowers	51,000	15,000	16,000	17,000	17,000	18,000	134,000
Bobcat/Toolcat Replacements		70,000	70,000				140,000
Replace 2016 Truck #2		50,000					50,000
Replace 2019 Truck #4			60,000				60,000
Parks/Facilities Outbuilding		500,000					500,000
Totals	51,000	635,000	146,000	17,000	17,000	18,000	884,000

**Roads
(Fund 101)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Township Contribution to County Road Projects	550,000	600,000	600,000	650,000	650,000	700,000	3,750,000
Totals	550,000	600,000	600,000	650,000	650,000	700,000	3,750,000

**Parks
(Fund 101)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Land Acquisition	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Totals	100,000	100,000	100,000	100,000	100,000	100,000	600,000

**Cemeteries
(Fund 151)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Driveway & Fencing Improvements	50,000						50,000
Totals	50,000						50,000

**Fire Department
(Fund 206)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Hose Replacement		15,000		15,000		15,000	45,000
Replace Vehicle C-2	77,000						77,000
Replace Vehicle C-1						85,000	85,000
Replace Tools/JAWS			56,000				56,000
Radio Replacement					350,000		350,000
Refurbish Tender	35,000						35,000
Station 2 Maintenance		500,000					500,000
Station 2 Generator	60,000						60,000
Replace M-2			90,000				90,000
SCBA Replacement						350,000	350,000
Replace Engine 1					1,500,000		1,500,000
Totals	172,000	515,000	146,000	15,000	1,850,000	450,000	3,148,000

Cascade Charter Township Capital Improvements Program 2026-2031

**Police
(Fund 207)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Replace/Expand Public Safety Siren System	250,000						250,000
Township Hall Generator	90,000						90,000
Totals	340,000						340,000

**Open Space
(Fund 208)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Burton Park Maintenance	50,000						50,000
McGraw Park Pathway Repair	100,000						100,000
Peace Park Enhancements		200,000					200,000
Parks/Fire Outbuilding		250,000					250,000
Totals	150,000	450,000					600,000

**Pathways & Sidewalks
(Fund 216)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Rehab 30 th & 36 th St & Buttrick Pathway	950,000						950,000
Laraway Lake Dr Connection		700,000					700,000
Thornapple River & Laraway Lake Dr Centennial Park Sidewalk Connection		1,050,000					1,050,000
Rehab Burton St. Pathway			600,000				600,000
			1,000,000				1,000,000
Totals	950,000	1,750,000	1,600,000				4,300,000

**Infrastructure Revolving
(Fund 246)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Land Acquisition	1,500,000						1,500,000
Infrastructure Feasibility Study	150,000						150,000
Totals	1,650,000						1,650,000

**DDA
(Fund 248)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Village Redesign	15,000,000						15,000,000
Sidewalk Replacement	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Totals	15,050,000	50,000	50,000	50,000	50,000	50,000	15,300,000

**Library
(Fund 271)**

Project Title:	Project Costs						TOTAL
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	
Interior Updates					250,000		250,000
Totals		0	0	0	250,000		250,000

Grand Total By Year

2026	\$19,063,000
2027	\$ 4,300,000
2028	\$ 2,642,000
2029	\$ 847,000
2030	\$ 2,967,000
2031	\$ 1,318,000
Total	\$31,137,000

Project Funding

Multiple sources of funding are available for capital improvement projects. Sometimes, funding sources are earmarked for specific purposes and cannot be transferred from one capital program to another. For instance, funds raised by the Pathway millage must be used for the purpose that was stated when the millage was approved by the electors. The CIP has been prepared with some assumptions as to the amount of money to be available. The following is a summary of the funding sources for projects included in the capital improvements program.

General Obligation (G.O.) and Revenue Bonds

When the Township sells bonds, purchasers are lending money to the Township. The money is repaid, with interest, over multiple years, using tax dollars or fee revenue. The logic behind issuing bonds for capital projects is that the citizens who benefit from the capital improvements over a period of time should help the Township pay for them. The Township issues bonds in two forms:

General Obligation Bonds

Perhaps the most flexible of all capital funding sources, G.O. bonds can be used for the design or construction of any capital project. These bonds are financed through property taxes. In financing through this method, the taxing power of the Township is pledged to pay interest and principal to retire the debt. Voter approval is required and the amount is included in the Township's state-imposed debt limits. G.O. Bonds are authorized by a variety of state statutes.

Revenue Bonds

Revenue bonds are sold for projects, such as water and sewer systems, that produce revenues. Revenue bonds depend on user charges and other project-related income to cover their costs. Unlike G.O. bonds, revenue bonds are not included in the Township's state-imposed debt limits because they are backed by the full faith and credit of the Township. Revenue Bonds are authorized by a variety of state statutes.

Tax Increment Financing (TIF)

TIF is a municipal financing tool that can be used to renovate or redevelop declining areas while improving their tax base. TIF applies the increase in various state and local taxes that results from a redevelopment project to pay for project-related public improvements. For purposes of financing activities within the Cascade Village district, the Downtown Development Authority adopted a 20-year TIF plan in 2004. TIF is authorized by Public Act 281 of 1986, the Local Development Finance Authority Act and Public Act 450 of 1980, the Tax Increment Financing Act. Two TIF's are active within the Township: The Downtown Development Authority, and the Brownfield Redevelopment Authority.

Millages

Property tax is one of the most important sources of Township revenue. The property tax rate is stated in mills (one dollar per \$1,000 of valuation). This rate is applied to the taxable value of a property to determine the property tax. Millages are voter-approved taxes which are specifically earmarked for a particular purpose. The Township is authorized to utilize millages under Public Act 90 of 1976, the Charter Township Act. Township Funds that rely on property tax are: General; Open Space; Fire; Police; Pathways; Library.

Federal and State Funds

The federal and state governments make funds available to townships through numerous grants and programs. Some federal and state funds are tied directly to a specific program. The Township has discretion (within certain guidelines) over the expenditure of others. For the most part, the Township has no direct control over the amount of money received under these programs.

Special Assessments

Capital improvements that benefit particular properties, rather than the community as a whole, may be financed more equitably by special assessment: that is, by those who directly benefit. Local improvements often financed by this method include street improvements, sanitary and storm sewers, and water mains.

Developer Contributions

Sometimes capital improvements are required to serve new development. Where funding is not available from the Township to construct the improvements, developers may agree to voluntarily contribute their share or to install the facilities themselves so the development can go ahead.

2026 Recommended Capital Improvements Budget

Focusing on fiscal year 2026, the following projects are proposed:

<i>Project Title</i>	<i>Project Cost</i>	<i>Funding Source(s)</i>
Replace Mowers	51,000	General Fund (101)
Township Contribution to County Road Projects	550,000	General Fund (101)
Land Acquisition (Parks)	100,000	General Fund (101)
Driveway and Fencing Improvements	50,000	Cemetery Fund (151)
Replace Vehicle C-2	77,000	Fire Fund (206)
Refurbish Tender	35,000	Fire Fund (206)
Fire Station #2 Generator	60,000	Fire Fund (206)
Replace/Expand Public Safety Siren System	250,000	Police Fund (207)
Township Hall Generator	90,000	Police Fund (207)
Burton Park Maintenance	50,000	Open Space Fund (208)
McGraw Park Pathway Repair	100,000	Open Space Fund (208)
Rehab 30 th & 36 ^h St & Buttrick Pathway	950,000	Pathways Fund (216)
Land Acquisition	1,500,000	Infrastructure Revolving Fund (246)
Infrastructure Feasibility Study	150,000	Infrastructure Revolving Fund (246)
Village Redesign	15,000,000	DDA Fund (248)
Sidewalk Replacement	50,000	DDA Fund (248)
Total: 16 Projects	\$19,063,000	

2026 Funding Summary

General Fund (101)	\$ 701,000
Cemetery Fund (151)	\$50,000
Fire Fund (206)	\$ 172,000
Police (207)	\$340,000
Open Space (208)	\$150,000
Pathways (216)	\$950,000
IRF (246)	\$1,650,000
DDA (248)	\$15,050,000
TOTAL	\$19,063,000

2026-2031 Capital Improvement Projects Detail

Administration (101-225)

Network Upgrades/Maintenance

The Township’s operations rely on its computing infrastructure. It is prudent to budget dollars for replacement of network hardware and software.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund		50,000			50,000		\$100,000

Copy/Scan Machine Replacements

There are several multi-function print/copy/scan/fax machines throughout Township Hall. This project provides funds to replace them on a staggered schedule, to ensure their reliable operation.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund		15,000		15,000			\$30,000

Elections (101-262)

New Election System/Equipment

The Township must run elections using the election system and equipment that is specified by Kent County and purchased by the Township. This selection is made every ten years. A new ten-year period starts in 2027. Costs include tabulators, scanners, voter assist terminals, software, and maintenance contracts.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund		135,000					\$135,000

Building and Grounds (101-265)

Replace Mowers

The Township mower fleet is quite aged; the oldest mower in service is a 70” 2004 model with almost 2,500 hours prior to the 2025 season. Four mowers (the 2004 model, and three 60” 2015 models) are slated for replacement in FY2026; a 70” 2018 model is scheduled for replacement in FY2027. The dollars listed in FY2028-2031 are placeholders for one mower replacement per year. Mowers will be selected for replacement through evaluation of age, hours, condition, suitability for the terrain, and expected residual value. The full purchase price of new machines are listed; these amounts will be somewhat offset by the salvage value (trade-in, auction, or scrap) of the mowers being replaced.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund	51,000	15,000	16,000	17,000	17,000	18,000	\$134,000

Replace 2016 Truck #2

This vehicle is nearing the end of its useful life. The project includes ancillary equipment such as plow blades and salt spreaders, if the existing equipment is not able to be reused.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund		50,000					\$50,000

Replace 2019 Truck #4

This vehicle is nearing the end of its useful life. The project includes ancillary equipment such as plow blades and salt spreaders, if the existing equipment is not able to be reused.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund			60,000				\$60,000

Parks/Facilities Outbuilding

The Parks & Facilities Departments have a need for storage. A single building that serves both operations is being studied, with multiple Township locations being considered. The Open Space Fund (208) will also participate in the costs.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund		500,000					\$500,000

Roads (101-446)

Township Contribution to County Road Projects

This is annual funding for projects that are evenly cost-shared between the Township and the Kent County Road Commission. Each spring, Township staff meets with the KCRC to prioritize projects based on pavement conditions, traffic volume, safety concerns, etc.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund	550,000	600,000	600,000	650,000	650,000	700,000	\$3,750,000

Parks (101-756)

Bobcat/Toolcat Replacement

The Township’s 2 Bobcat/Toolcat vehicles are 2019 and 2021 models. Their condition will be evaluated when the first one is 8 years old, with an eye towards replacing them prior to maintenance costs increasing.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund		70,000	70,000				\$140,000

Land Acquisition

The preservation of greenspace/open space/agricultural space is a central interest. This project is designed to set aside funds annually in order to have a meaningful balance when land becomes available. This project may take the form of a Transfer Out to a new Fund.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
General Fund	100,000	100,000	100,000	100,000	100,000	100,000	\$600,000

Cemeteries (151)

Driveway and Fencing Improvements

The Township owns and maintains 3 cemeteries: Cascade, Snow, and Whitneyville. The drive at Whitneyville Cemetery will be repaved, and fencing will be replaced as needed.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Cemetery Fund	50,000						\$50,000

Fire (206)

Hose Replacement

Regular hose inspection, and replacement of worn sections that cannot be rehabilitated, is an ongoing project.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund		15,000		15,000		15,000	\$45,000

Replace C-2

Vehicles are scheduled for replacement on an ongoing basis. Each vehicle is evaluated prior to making a replacement recommendation, to ensure that it is the best decision for Fire operations. A new vehicle for the Deputy Chief is scheduled; the current DC vehicle will rotate to the Inspector; the Inspector vehicle will rotate to the Utility role, and the current Utility vehicle will be removed from the fleet. The price listed in for a new vehicle; proceeds from the sale of the Utility vehicle will slightly offset this amount.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund	77,000						\$77,000

Replace C-1

Vehicles are scheduled for replacement on an ongoing basis. Each vehicle is evaluated prior to making a replacement recommendation, to ensure that it is the best decision for Fire operations. The current Chief vehicle will be 10 years old in FY2031, and ready for replacement/redeployment to Utility status.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund						85,000	\$85,000

Radio Replacement

Kent County Dispatch is planning to sunset the current 800 mhz radio system around the year 2030. There is no guidance yet on what the new system will look like, and whether current radios would operate on it. Based on the cost of the current radios (\$10,000 for vehicle-mounted; \$6,000 for handheld), a \$350,000 placeholder is recommended.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund					350,000		\$350,000

Refurbish Tender

The Tender vehicle is used when a water source is not available. Based on National Fire Protection Association (NFPA) standards, the vehicle already exceeds its life expectancy. Due to its secondary status, meaning low miles and wear, a focused refurbishment should extend its life an additional 10 years.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund	35,000						\$35,000

Replace Rescue Tools/Jaws of Life

Current rescue jaws are 20 or more years old and nearing the end of their useful lives. Industry trends point toward battery tools being the standard, instead of gas powered hydraulic. Cascade’s battery standards and systems will be in place by FY2028, ready to start a phased replacement of 4 sets of jaws/tools over the next 12-15 years.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund			56,000				\$56,000

Station 2 Maintenance

Station 2 was constructed in 1996 and updated in 2004. The lightweight wood and vinyl siding has reached the end of its useful life. As a result, maintenance costs are increasing.

Funding Source and Timing							
----------------------------------	--	--	--	--	--	--	--

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund		500,000					\$500,000

Replace Generator Fire Station #2

The generator at Station 2 is original to the building. It has reached the end of its useful life, and is no longer capable of powering all operations.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund	60,000						\$60,000

Replace M-2

The Department responds to almost 2,000 calls each year. It is vital that the medical units are kept in good order, and replaced as necessary.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund			90,000				\$90,000

SCBE Replacement

Self-Contained Breathing Equipment is the literal lifeline of firefighters. The current equipment is nearing the end of its useful life. If the air packs are still in good shape, and the manufacturer still has parts/support/service for this model, this replacement may be able to be delayed past FY2031.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund						350,000	\$350,000

Replace Engine #1

Per NFPA standards, a front-line unit should be in service for 15 years, with a total useful life of 20 years. This is certainly the case in Michigan, with vehicles being

exposed to salty winter conditions. Engine 1 will be moved to Reserve status, and the current Reserve unit (Engine 5) will be retired/sold.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Fire Fund					1,500,000		\$1,500,000

Police (207)

Replace/Expand Public Safety Siren System

The current system equipment is nearing the end of its useful life. Per the strategic plan, additional towers and sirens are needed for several areas that have no coverage.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Cemetery Fund	250,000						\$250,000

Township Hall Generator

The computer infrastructure that all Departments – including Fire – rely upon is located at 5920 Tahoe. This building also serves as the secondary Emergency Operations Center for the Township. Recent outages have shown that the building is in need of a more robust backup power solution.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Police Fund	90,000						\$90,000

Open Space (208)

Burton Park Maintenance

Burton Park is used as a Parks and Facilities garage and maintenance storage area. This is placeholder funding for projects that may include drainage improvements, restroom enhancements, and operational efficiencies.

Funding Source and Timing							
----------------------------------	--	--	--	--	--	--	--

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Open Space Fund	50,000						\$50,000

McGraw Park Pathway Repair

The pathway loop that is contained within McGraw Park (as opposed to a pathway that is connected to a larger system) is in need of maintenance to combat erosion.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Open Space Fund	100,000						\$100,000

Peace Park Enhancements

This is a placeholder for projects identified in the Park's master plan.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Open Space Fund		200,000					\$200,000

Parks/Facilities Outbuilding

Both the Parks and Facilities Departments have a need for storage. A single building that serves both operations is proposed for the open land behind Fire Station 2. The General Fund (101) will also participate in the costs.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Open Space Fund		250,000					\$250,000

Pathway (216)

Rehabilitate 30th and 36th Streets and Buttrick Pathway

The existing pathway is in poor condition and requires reconstruction to restore it to a safe operating condition.

Funding Source and Timing							
----------------------------------	--	--	--	--	--	--	--

	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Pathway Fund	950,000						\$950,000

Laraway Lake Drive Connection

There is no grade-separated pathway connecting the Cascade Road pathway to the Laraway Lake Drive pathway, beginning at approximately Tammarron Avenue. The existing pedestrian facilities are limited to the striped shoulder.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Pathway Fund		700,000					\$700,000

Thornapple River and Laraway Lake Drive Pathway

The existing pathway is in poor condition and requires reconstruction to restore it to a safe operating condition.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Pathway Fund		1,050,000					\$1,050,000

Centennial Park Sidewalk Connection

There is a gap in the sidewalk system from Lucerne Drive to Thornhills Avenue. This is a medium-density residential area. Completing this connection would allow a safe and convenient nonmotorized means for residents within the project limits and Centennial Park to connect to the Township's larger pathway system; the 28th Street corridor; and to the Cascade Village areas.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Pathway Fund			600,000				\$600,000

Rehabilitate Burton Street Pathway

The existing pathway is in poor condition and requires reconstruction to restore it to a safe operating condition.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Pathway Fund			1,000,000				\$1,000,000

Infrastructure Revolving Fund (246)

Land Acquisition

The preservation of greenspace/open space/agricultural space is a central interest. Specific projects will be identified as land becomes available. It is intended that unused funds from 2026 will be re-budgeted in 2027 and future years.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
IRF	1,500,000						\$1,500,000

Infrastructure Feasibility Study

During high-level planning for the long-term provision of Township services, the location and capabilities of Township buildings are a common internal discussion point. This study is intended to provide reliable data to inform vital Board decisions regarding Township infrastructure (e.g. the location of Fire stations, Building & Grounds workshop, and Township Hall needs).

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
IRF	150,000						\$150,000

Downtown Development Authority (DDA) (248)

Village Redesign

The DDA Board received the Village Redesign concept in late 2024. It is likely that the concept will be broken into a series of projects, with the Tassel Park area receiving the first attention. It is very likely that the financial commitment will be

at a level that bond financing, with up to a 20 year payback, will be required. The annual revenue captured by the DDA would need to support the District’s existing debt service *plus* the debt service from any new project; based on this parameter, a \$15 million project is possible. Because the final design has not yet been determined, the potential cost is unknown.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
DDA Fund	15,000,000						\$15,000,000

Sidewalk Replacement

Well-maintained sidewalks encourage pedestrian activity. This project provides annual funding for sidewalk repair and replacement.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
DDA Fund	50,000	50,000	50,000	50,000	50,000	50,000	\$300,000

Library (271)

Interior Updates

Now that the large “Library Refresh” project has been completed in FY2025, funds should be earmarked for periodic heavy maintenance, such as HVAC, roof, or exterior issues.

Funding Source and Timing							
	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	Total Project Cost
Library Fund					250,000		\$250,000